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FINANCIAL TIMES

MONDAY 8 JUNE 2015

WORLD BUSINESS NEWSPAPER

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Most trusted

In praise of Joe Biden, the much-mocked VP — EDWARD LUCE, PAGE 11

Toil and trouble

An injured Chinese worker's long struggle for justice — BIG READ, PAGE 9



House proud

Lucy Kellaway on reasons not to hate estate agents — PAGE 14

Jain joins list of high-profile bank casualties with Deutsche departure

Co-chief steps down amid investor unrest • Fellow head Fitschen to leave next year

JAMES SHOTTER — FRANKFURT
MARTIN ARNOLD — LONDON

Anshu Jain, one of the most prominent European investment bankers of the past decade, is to step down as Deutsche Bank's co-chief executive, the latest in a string of high-profile exits from global banks.

His departure at the end of June comes just weeks after investor unrest erupted over the direction of the bank he headed with Jürgen Fitschen. Mr Fitschen would also leave after the bank's annual meeting next year, Deutsche Bank said.

John Cryan, the former chief financial officer of UBS, will replace Mr Jain. Mr Fitschen will not be replaced, meaning that from next year, Mr Cryan, a 54-year-old Briton, will be in sole charge.

Following Brady Dougan at Credit Suisse and Peter Sands at Standard Chartered, Mr Jain and Mr Fitschen are the latest heads to roll at top banks, which since the financial crisis have been hit by tougher regulations, sluggish markets and conduct problems.

The news comes just over a month after Deutsche unveiled a strategy designed to bolster shareholder returns, which were just 2.7 per cent in 2014 and have been hit by a slew of fines, including a \$2.5bn penalty for Deutsche's involvement in the Libor scandal.

Some investors were disappointed by a lack of detail in the new plan aimed at cutting costs, trimming Deutsche's investment bank, and spinning off part of its retail business, without promising bolder restructuring. Although Deutsche promised to provide more precision by the end of July, its share price fell on the day of the announcement and has since slipped further.

Investor discontent came to the boil at the bank's annual meeting two weeks ago, when 59 per cent of the capital represented voted against Deutsche's management board, and several investors called for Mr Jain and Mr Fitschen

Trailing the pack

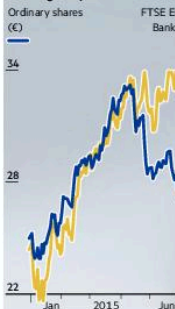


Photo Reuters. FT graphic. Source Bloomberg

'[Jain] needed to get ahead of the idea of him being under pressure started to take hold'

to resign. Ingo Speich, a portfolio manager at Union Investment, one of Deutsche's top 20 shareholders, said: "The supervisory board is disappointed by the decision for John Cryan is not surprising." Analysts said that the departure of Mr Jain, who has been at Deutsche for 20 years and will continue to advise the bank as a consultant until January, was a watershed moment for Deutsche's dominant investment banking division, in the expansion and internationalisation of which he played a key role.

"Anshu was a talker for the investment bank, and they've lost their talker," said Chris Wheeler, an analyst at Atlantic Equities. But other analysts say that Mr Jain failed to adapt the investment bank to

the post-crisis world, mishandled capital and costs and presided over a period when the bank incurred multiple regulatory reprimands.

People familiar with Mr Jain's thinking said he decided to stand down in the past couple of weeks after accepting he could not commit to staying at the bank for another five years to see through the new strategy.

The protest vote at the annual meeting played a big part in his decision to resign his position. "He needed to get ahead of the situation and take the initiative before the idea of him being under pressure started to take hold," said one person close to Mr Jain.

Paul Achleitner, Deutsche's chairman, thanked Mr Jain and Mr Fitschen for their work at the bank, and said their

decision to step down early "demonstrates impressively their attitude of putting the bank's interests ahead of their own".

He added that Mr Cryan's experience and "professional and personal values" left him well placed to lead Deutsche forward.

"He knows the bank well, and we are convinced that he is the right person at the right time," Mr Achleitner said.

Since Mr Cryan stepped down as the head of Singapore, Temasek in Europe last year, he had been widely rumoured to be looking for a top banking position. The veteran banker has sat on Deutsche's board since 2013. He is chairman of its audit committee and a member of its risk committee. **John Gapper page 11**
Hard road ahead page 18

Briefing

Erdogan suffers Turkish election blow

The Islamist-rooted AK party of Turkish President Recep Tayyip Erdogan was last night set to lose its parliamentary majority after 15 years in power, ending Mr Erdogan's campaign for a constitution-changing majority to boost his own powers. The pro-Islamic People's Democratic party was set to take more than 12 per cent of the vote, breaking the threshold needed to enter parliament. — PAGE 8



Immigration rules aid to nursing deficit

The healthcare industry is suffering a nursing shortage of 24,000 staff this year, with 7,000 fewer nurses coming to the UK in 2014-15 compared with 2003-04, in part because of tougher immigration rules. — PAGE 4

Bank litigation still on the rise post-crisis

Research has found the cost of litigation aimed at 16 global banks since 2010 has broken the £200bn barrier, despite many executives acting as if these are irregular charges from "legacy" issues. — PAGE 17

Athens rebuked over bailout snub

European Commission president Jean-Claude Juncker has rebuked Greek president Alexis Tsipras for his dismissal of a new bailout offer from its creditors. — PAGE 6; WOLFGANG MÜCHLER, PAGE 7

Fears raised for raw materials volatility

Commodity company Mars has formed an unlikely alliance with oil traders to oppose European regulations that they argue would increase volatility and reduce liquidity in raw materials markets. — PAGE 17

Women begin to challenge divorce terms

A growing number of women are seeking to appeal against their divorce settlements on the grounds that their former spouses allegedly failed to disclose all relevant financial information. — PAGE 4

Datavatch

Development aid

Official development assistance as a % of gross national income, 2014 (selected countries)

Country	ODA as % of GNI (2014)
Luxembourg	0.2
Norway	0.4
Denmark	0.6
UK	0.8
Germany	0.8
France	0.8
Canada	0.8
Japan	0.8
US	0.8
Italy	0.1

Source: OECD



Rugby World Cup set to aid game's territorial gains

The upcoming Rugby World Cup is expected to generate a record £650m in revenues and could be the greatest economic benefit to England than the London Olympic Games. The revenue is set to help fund the sport's rapid expansion in the US, Germany and Brazil, markets that are key to bringing in the enlarged television revenues and sponsorships that have brought so much money into football. **Report page 12**

Cameron to demand ministers quit government if they campaign for Brexit

GEORGE PARKER — POLITICAL EDITOR

David Cameron is to tell cabinet ministers they must quit the government if they want to campaign for Britain to leave the EU, as he prepares to face down hardline Conservative eurosceptics.

The prime minister expects to secure a new deal for Britain in a referendum and to fight for the UK to remain a member, throwing the full weight of the government behind the campaign. More than 50 Tory MPs yesterday formed a new group, Conservatives for Britain, warning Mr Cameron that they would fight for a Brexit unless he can "end the supremacy of EU law over more matters of British life".

Mr Cameron admits he cannot win over Tory "irreconcilables" but will play tough with them, telling any ministers

who want to campaign for a Brexit they must quit their government jobs. The prime minister told colleagues at the G7 summit in Bavaria that all ministers would have to toe the official line.

Philip Hammond, foreign secretary, dismissed demands by some in the new group for Westminster to have unilateral veto over any EU law. "That's not achievable, that's not negotiable because that would effectively be the end of the European Union," he told the BBC. He said a group of national parliamentarians working together should be able to show a "red card".

But Tory MP Steve Baker, head of Conservatives for Britain, said it was a "modest demand that parliament should have sovereignty over its own territory". He said if that was not met, Britain would "have to leave". Mr Cameron will have his first clash

with the group later this month when MPs debate amendments to the EU Referendum Bill, which passes the way for a British in-out vote by the end of 2017. Tory eurosceptics could rebel against Mr Cameron for the first time since his May 7 election victory over a provision that would allow the use of public money in the run-up to the vote to make the case for British membership.

The MPs want to see the normal 28-day "parade" period of official neutrality before a sensitive vote. But Mr Hammond said the government had no intention of remaining "neutral". The Treasury is expected to publish a series of "analysis" papers looking at the economics of Britain's EU membership, which eurosceptics believe could see the official civil service being deployed in favour of the "in" campaign. **Analysis page 2**



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STOCK MARKETS		CURRENCIES		INTEREST RATES			
	Jan 5	May 29	% chg		Jan 5	May 29	% chg
S&P 500	1260.50	1262.29	+0.14	€ per £	1.111	1.085	-0.23
Nasdaq Comp	3188.46	3210.03	+0.68	£ per ¥	1.534	1.521	-0.09
Dow Jones Ind	17846.46	18018.68	+0.90	€ per €	0.738	0.719	-0.26
FTSE 100	6242.56	6242.56	0.00	¥ per \$	126.646	124.265	-1.89
FTSE 250	3140.00	3130.78	-0.31	€ per €	1.000	1.000	0.00
FTSE 100	6242.56	6242.56	0.00	€ index	87.288	84.889	-2.86
FTSE 250	3140.00	3130.78	-0.31	£ per €	1.082	1.024	-5.35
DAX 40	4823.74	4807.89	-0.33	COMMODITIES			
Gold	1199.15	1143.82	-4.60	Oil (WTI)	93.94	90.31	-3.92
Nickel	20.4600	20.3746	-0.44	Oil (Brent)	63.18	61.45	-2.84
Platinum	27.3015	27.0431	-0.91	Gold	118.450	119.140	+0.58
FTSE 100	6242.56	6242.56	0.00				

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